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Faculty Senate Agendas and Minutes

Agendas and Minutes

2-19-2024

2024 February 19 - Faculty Senate Agenda and Minutes

Faculty Senate, East Tennessee State University

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February 19, 2024, 2:45 p.m. | Culp Forum / Zoom

Faculty Senate Meeting Agenda

- 1. Celebrations / Good News
- 2. Introductions of Guests
- 3. Announcements
- 4. Guest Speakers
 - a. Adam Greever & Rob Nelson, ITS Windows 11 Updates
 - b. Jeremy Ross, Chief Operating Officer Campus Facility Updates
- 5. Approval of Minutes from February 5, 2024
- 6. Action Items
 - a. Move start time of Faculty Senate meetings to 2:00pm or to 3:10pm, beginning fall 2024, to align with current standard day class times
- 7. Information Items
 - a. Faculty Senator & Officer elections
 - b. Notes from Meetings with President Noland and Provost McCorkle Alan Stevens
 - c. Handbook Committee Update Stephen Hendrix
 - d. Board of Trustees Report Steph Frye-Clark
 - e. Department Chair Search Policy Review Workgroup Bill Hemphill
 - f. Reports from other University Committees
 - g. Other Items of Discussion from the Floor
- 8. Old Business
- 9. New Business
- 10. Comments from Guests
- 11. Final Comments/Announcements from Senators
- 12. Adjourn

FACULTY SENATE MINUTES					
Meeting Date:	02/19/2024	Time:	14:45-16:30	Location:	Culp/Zoom
Next Meeting:	03/18/2024			Scribe:	Ashley Sergiadis
Present:	Bradshaw, Patrick; Bray, She Chakraborty, Kanishka; Danie McClay, KariLynn; Dubay, Ch Jon; Fisher, Stacey; Foreman Geiger, Matthew; Gentry, Ret Jean; Hendrix, Stephen; Herr Reneé; Mamudu, Hadii; McG Sayers, Adam; Schroder, Lau	ckhart, Ginni; Blackwell, Roger; Blevins, Emily; Boa, Jen; ree; Burns, Bracken; Byington, Randy; Carnevale, Teresa; els, Jean; Desjardins, Mathew; Digavalli, Siva; Dowling-elsie; Dunkley, Lisa; Easterday, Mary; Ecay, Thomas; Ellis, I, Robin Ann; Frye-Clark, Steph; Fuks, Aleksandr; Garris, Bill; ha; Greene, Amy; Hauldren, Kacie; Hemphill, Bill; Hemphill, mann, Andrew; Hounshell, Jonathan; Landis, Ryan; Lyons, arry, Theresa; Nivens, Ryan; O'Neil, Kason; Robinson, Meg; Irie; Scott, Dane; Sergiadis, Ashley; Stevens, Alan; Thigpen, tin; Weise, Constanze; Yampolsky, Lev; Youngberg, George;			
Absent:	Fiuza, Felipe; Perry, Lisa; Walden, Rachel				

Agenda Items		
Meeting called to order		
1. Celebration / Good News		
2. Introduction of Guests		
3. Announcements		
4. Guest Speakers		
5. Approval of Minutes		
6. Action Items		
7. Information Items		
8. Old Business		
9. New Business		
10. Comments from Guests		
11. Final Comments/Announcements from Senators		
12. Adjourn		

- 1. Celebration / Good News
 - 1.1 **Sayers** announced that a Global Sport alumni published two books, which is the third alumni publication within a year.
 - 1.2 **Desjardins** welcomed a BlueSky program student as a new citizen to the United States.
- 2. Introduction of Guests
 - 2.1 Rob Nelson & Adam Greever, Information Technology Services
 - 2.3 Jeremy Ross, Chief Operating Officer
 - 2.4 Karin Keith, Associate Provost for Faculty
- 3. Announcements

None

4. Guest Speakers

4.1 Adam Greever & Rob Nelson, ITS – Windows 11 Updates

Presentation slides are available after the minutes. The following information is additional context not included in the slides.

Windows 11 have been installed on new computers since Summer 2023. Only 30% of the campus has Windows 11. When a new Windows update is released, they usually wait until a service pack is released before mass implementing the updates. This allows time for issues to be found in the update and corrected. They will begin with updating computers in labs and classrooms. Faculty computers will be updated later during the regular rotation of new computers. If faculty want Windows 11 on their computers before then (so it matches what they see in the classrooms), then they can request that change through the ITS help desk. Computers will need to be upgraded by October 2025, when Windows 10 ends security updates. You can find upgrade instructions along with other helpful Windows 11 tutorials on ITS Self-Service Portal.

Hemphill: Will upgrades interfere with our current files or Adobe Acrobat?

Greever: It should be a seamless upgrade for the most part. It's one of the reasons we published an article allowing people to do this on their own. When the campus moved from Windows 7 to 10, it was not the case and it broke some things. Windows 10 and 11 are pretty similar. It is more of a visual refresh in terms of the core operating system. We haven't seen many issues with programs not working. File types and licensing has not been really big issues.

Hemphill: What about Teams?

Greever: The current version of Microsoft Office that we are rolling out to campus is 2021. It works the same on Windows 10 and 11. There is a new version of Teams that Microsoft has been rolling out. They have split the types to Teams Classic and Teams for Business. If you notice your computer having two versions of teams, you will want to use the one that states it's for work or school accounts. All of our content has been in the enterprise version of Teams.

Dunkley: Is RingCentral included in the new upgrade? Are we moving away from traditional office phones to that platform?

Nelson: RingCentral and Windows are separate entities. RingCentral will be done before Windows 11. If you have a physical phone, it still comes through your phone to your computer. You will have a new phone on your desk if you have a physical phone.

Weise: Who do we contact concerning classroom technology such as microphones, etc.?

Nelson: Submitting a ticket to the ITS Help Desk is the fastest way to get help with any issue. You can call or email. Classroom Technology is managed by Tim Ferguson.

Unknown: When you upgrade your office technology, do you have choices?

Greever: Whenever your computer is up for replacement, we will reach out to you to let you make your selection. If you go with a Mac or something more advanced, there might be a cost that the department must pay.

4.2 Jeremy Ross, Chief Operating Officer – Campus Facility Updates

Ross presented updates and potential plans for the campus facility projects on campus. (Presentation Slides are not available).

- Facility projects (Academic Building) focuses on archaeology connecting the inside and outside. The
 outdoors is a draw for students.
- ETSU won an ACUI Award (Association of College Unions International) for the design of DP Culp Center.
- Parking in the center of campus had become an issue before removing the spaces eight people were hit in one semester.
- Improvements and expansion to University Commons is being planned. Ross provided some ideas being considered: outdoor space for classes and events in front of Wilson Wallace, walkways, ADA

parking drop-off, fire pits, sculptures (e.g., Bucky), areas with iconographies representing ETSU's history, swings, seating, etc.

- Improvements and expansion to the land around the new Academic Building are being planned. Ross
 provided some ideas being considered: kinetic garden, outdoor sculpture from Reese Museum and
 others, Bosque Plaza, etc.
- Students often ask about where Pride Walk and the farmers market will be relocated. The potential areas are Ross Drive, South Dossett Drive, and John Robert Bell Drive.
- ETSU has a parking consultant working on ways to improve parking. ETSU has the cheapest parking of our peers and a surplus of 1,200 to 1,500 spaces that are not used during peak times. As ETSU grows, there will most likely be less parking available towards the center of campus.
- ETSU is considering a Greek village near Buc Ridge.
- Ross reminded faculty that mental health is an issue among our students. If you see a student struggling, contact his or Michelle Byrd's office.

Hemphill (J.): It would be nice to have bike lanes and sidewalks on Southwest. For example, this would benefit the students who live in Buc Village and faculty who live very close to campus.

Ross: This would be part of the park-like experience that we hope our campus would grow to be. We may need to walk more on campus, but the experience would be better. There are safety factors with parking on campus such as near Burgin-Dossett. We could solve it with more sidewalks and bike lanes. **Blackhart:** It would be good to make the campus more bike friendly. Pedestrians and cyclists fight over the sidewalk.

Hemphill (B.): It would make sense for ETSU to squeeze Johnson City and get elevated sidewalks and bike lanes on both Southwest and College Heights.

Weise: What are the plans for Roger Stout? When will renovations start?

Rossman: It will be a while. It will require state funds. When we rate buildings, Roger-Stout and Wilson Wallace are rated the lowest, so it is on our radar.

Unknown: We have mold in the building. It is affecting the offices on the first and second floor. Will there be anything done until Rogers-Stout is renovated completely?

Ross: Complete renovation would be a state request. Local sections of the building would be something we would work on with the college, including deans and chairs.

Byington: At ETSU, there are multiple entrances but no logical single entrance. Are there plans to have a single point when we welcome people onto campus?

Ross: We are thinking about this. The Integrated Health Sciences Building was state funded as a Tennessee economic development project. This would include a student health clinic and ETSU Health. It is an opportunity to define an entrance.

Gentry: University Health needs to be more centralized on campus.

Schroder: I love the idea of two-story windows, but has the risk of bird strikes been discussed?

Particularly after dark when birds are confused by lit-up windows?

Ross: I have not but point well taken.

Scott: Lighting for the sidewalk by University School would be great. There are steps that cannot be seen in the dark.

Byington: I see the absence of water features. Is that by design?

Ross: Water features would be nice but they present challenges. We are not here in the summer when they are most used. We have to winterize them, so they don't look good in the winter.

Nivens: Can we turn the practice fields next to the CPA into a long narrow lake for a rowing team? The creek underneath it could keep it filled with fresh water.

Ross: I would love a rowing team.

Hemphill: What about green roofs -- planting trees and grass and native plants on roofs? **Rossman**: Right now, we have one planned on the new Academic Building so that is the goal.

Blackhart: When the Executive Committee met with President Nolan last month, the University School

pick-up and drop-off issues were discussed. Are there any potential plans to alleviate these issues? **Ross**: One option is to replace the metered spaces with a turn lane, so others could continue straight. This street is at a place to reconfigure or repave. I'd like to reconfigure. You can let Parking Services also know of these issues.

Easterday: Is there a website we can see these plans and concepts to share with the rest of the faculty?

Ross: They will be shared. You can see many of these drawing on the ETSU Facilities website. I don't put all of them on this website because some are just ideas that we don't have funding for. The challenge for some of these projects is funding. We have not raised parking fees prior to COVID, but maintenance now has increased \$50,000-70,000.

Waller: I serve on the University Parking and Infrastructure Committee. Parking penalty fees are very low. Many cases have 6-8 penalty fees. Was there a timeline for the master plan? **Ross**: We will present it to the Board of Trustees in May or September. Right now, there is legislation involving THEC and their role in fees.

Waller: Where does student housing fall on the list of priorities for projects?

Rossman: One idea is for some of our buildings to be brought back online as housing. For Buc Ridge, we have taken some double rooms and made them triples and quads. Housing is a priority that we must address. We put ourselves in a bit of a hole due to COVID. We moved to single occupancy, which we needed to do for safety. We now have a \$25 million project to upgrade infrastructure in the residence halls. Like parking, we have learned that our market rates are low.

Greene: Is there a plan for the mini-dome?

Ross: We just went through a \$3.5 million renovation, including new doors and safety features on the roof. There is not a current comprehensive plan for the building.

5. Approval of Minutes

Blackhart questioned whether there was an objection to approving the minutes from the 02/05/2024 meeting. **Sergiadis** noted that Senator McGarry submitted corrections.

No Objection: Minutes Approved

6. Action Items

6.1 Move start time of Faculty Senate meetings to 2:00pm or to 3:10pm, beginning fall 2024, to align with current standard day class times – Blackhart

Faculty Senate meetings haven't changed to match the start and end times of classes. The Faculty Senate Executive Committee proposes to change the start time of Faculty Senate meetings to either 2 PM or 3:10 PM to align with current standard class times starting Fall 2023 The end time would still be 4:30. If we started at 3:10, then the meetings would be reduced by 25 minutes so we would need to be more strategic with our time (e.g., inviting one speaker rather than two speakers per meeting).

Waller motioned to change the start time of Faculty Senate meetings to 3:10 PM starting Fall 2024. Carnevale seconded. Motion passed.

7. Information Items

7.1 Faculty Senator & Officer elections – Blackhart

Last week, Blackhart emailed each college with the number of Senator openings for the 2024-2025 year. Quillen College of Medicine and Sherrod Library are gaining an additional Senator. Faculty Senators are based on the number of full-time faculty within each college. Each college should complete the elections by the end of March. Faculty Senators in each college should determine the process. It should never be the case that a dean or associate dean appoints a faculty member. It may be helpful, particularly in large colleges, for candidates to submit a brief statement on why they want to serve on Faculty Senate. Email

McGarry if you need help making the ballot.

Savers: Do the number of Senators factor in the Academic Structure plans?

Blackhart: Not yet.

Desjardins: Will the Academic Structure plans being released on Friday or Monday affect the numbers? **Blackhart**: As of right now, no. The administration will be releasing their tentative plan at the end of this month/beginning of next month. Then, it will go through the shared governance process. At this time, we won't be able to address it until we know the actual plan. The Faculty Senate Executive Committee will need to develop a plan going forward depending on what the new academic structures is. Right now, we are moving forward and will address it next year if we need to.

7.2 Notes from Meetings with President Noland and Provost McCorkle - Alan Stevens

McGarry: What does DEI mean?

Blackhart: Diversity, equity, and inclusion.

7.3 Handbook Committee Update – Stephen Hendrix None.

- 7.4 Board of Trustees Report Steph Frye-Clark
 - The General Education Redesign Proposal was approved. The proposal presented two options (First Year Experience or Oral Communication). The version with Oral Communication was approved.
 - Academic calendars for 2026-2027, 2027-2028, and 2028-2029 were approved.
 - Based on initial information from the state, the salary pool increase for next year is ~3%. This is not official and is subject to change.
 - Representatives supporting <u>TRiO</u> gave a presentation. The Federal TRiO Programs (TRiO) are Federal
 outreach and student services programs designed to identify and provide services for individuals from
 disadvantaged backgrounds.
- 7.5. Department Chair Search Policy Review Workgroup Bill Hemphill None.
- 7.6. Updates from Provost's Workgroups
 - Courses Types: No updates.
 - <u>Tenure and Promotion</u>: They met in December to go over the charge and had another meeting in February. They are planning to review other universities policies. They came up with a list of questions on tenure and promotion policies. Next meeting, they will be focused on creating a survey to gather feedback from faculty. They also are planning a listening tour for faculty who have gone up for tenure and promotion to hear about their experiences: what went well, what was challenging, etc.
 - Faculty Definitions and Workload: They have received the charge and met in February. The members have begun to look at definitions other universities are using.
- 7.7. Reports from other University Committees
 - Governance Updates with Technology (Hemphill, B.): All faculty's Q Drives will be migrated to each of their OneDrive. For Voyager, training videos are coming. Finance, HR, and Budget are expected to be done in March. There is a button you can use to turn off the Teams Video Meeting call. There is an increase in Al-enabled threats including spoofed voice and audio attacks as well as SMS and phone phishing. ITS blocks around 80% of the 1 million emails a day to ~40,000 accounts.
- 7.8. Other Items of Discussion from the Floor None
- 8. Old Business None.
- 9. New Business None.



10. Comments from Guest

- 10.1 **Keith** announced upcoming deadlines and events:
 - 1911 Society applications are due on March 1st. Please remind students who might interested or would be a good candidate.
 - Patti Clayton will be discussing community-engaged learning, high impact practices, and critical reflection during separate sessions on March 5 and March 6.
 - Register to attend the Festival of Ideas sessions: Mitch Albom (Tuesday, February 27), Piper Kerman (Thursday, February 29), and discussion on the campus read and kindness in general (Wednesday, February 28 from 11:30-1:00 in the East Tennessean Room).
 - The Distinguished Lecture Series (by faculty promoted to full professor last year) will conclude on March 1.
- 11. Final Comments/Announcements from Senators
 - 11.1 Blackhart announced that the next two Faculty Senate meetings will be on March 4 and March 25. There are three weeks between the meetings due to Spring Break. No speakers have been scheduled for either meeting. Provost McCorkle will be coming to one of the meetings to talk about the Academic Structure proposal once it is released. Faculty are always welcome to attend our Faculty Senate meetings.
- 12. Adjourn

Motion to Adjourn: Unknown

Second: Unknown Meeting Adjourned

Please notify Senator Ashley Sergiadis (<u>sergiadis@etsu.edu</u>, Faculty Senate Secretary, 2023-2024) of any changes or corrections to the minutes.

Note: Meeting minutes are not a word-for-word transcript. Statements and questions by Senators are edited and summarized for clarity.



Windows 11 Upgrade

Rob Nelson – Assistant Chief Information Officer Adam Greever – Help Desk Manager

Why?

- Windows 11 has been out for a couple of years.
- New Computer workstations for Fac/Staff started with 11 summer 23.
- Labs, classrooms machines.
- Windows 10 end of security updates in October 2025.
- ITS needs YOU to assist in getting the word out.



Windows 11 – What's changed?

- Redesigned task bar and start menu
- Apps
- Improved Widgets
- Snap Layouts
- Virtual Desktops
- General Aesthetic Changes
- Windows Applications Redesign
- Updated Default Applications
- Redesigned Settings Menu
- Tablet Mode and Docking



Communication Timeline

- ITC Presentation and Approval
 - January 2024
- Staff Senate Notification
 - February 2024
- Faculty Senate Notification
 - February 2024
- Campus Communication
 - Will be in Weekly Update from UMC in March, April, and August



Communication Plan

- A Windows 11 website is being created to show the major changes.
- ITS has created knowledgebase articles in our Self Service Platform TOPdesk, that will be linked in the weekly UMC communications.
 - How to customize Windows 11 to look like Windows 10.
 - Top 10 changes in Windows 11.
 - How to upgrade to Windows 11 early.

Implementation Plan

- New computers purchased since July 2023 have been installed with Windows 11.
- College of Pharmacy and College of Medicine Classroom and Labs will be upgrade in late June 2024.
- Main Campus Classrooms and Labs will be updated early August before the start of the semester.



• Questions?

Thank you for your time!



Faculty Senate Executive Committee Meeting with Provost McCorkle 02/14/2024

Question #1: We would like to revisit the discussion on attendance reporting. We asked previously about better ways to notify faculty, but there were still major issues with faculty turning in the reports this semester. Most said they were unaware of the deadline. We would appreciate another discussion and brainstorming ways to make this process easier and more successful in the future.

Answer #1: Attendance reporting is a financial legal requirement to demonstrate the participation of a student. The initial attendance reporting notice goes to all faculty. The reminder a week before it is due goes to a smaller group (executive aids, department chairs, deans). There are still issues with having a correct, active roster to ensure the email is sent to current chairs and others. This reminder used to go to all faculty but faculty requested for the reminders to go to a smaller group. Senators made a few suggestions: (1) Send the reminders to everyone. (2) Send the initial notice the day that reporting opens rather than two days before. (3) Add an option in the emails for faculty to be able to add the date to their calendar. (4) Send reminders to advisors. (5) Include that these requirements are for GAs/TAs not just students in a class. (6) Send a reminder 24-48 hours before attendance is due. (7) Send more reminders about early progress reports, midterm grades, final grades, etc.

Question #2: We were recently informed, in the Senate and elsewhere, that according to the new (old) policy the Friday of the last week before the Finals should be free of classes, as the study day. Many of us like to schedule reviews and consultations on that day, which, I believe, perfectly fits with the purpose of a study day. It came to my attention that some chairs tend to interpret this policy as a ban on any scheduled activity on that day, even optional.

I do not think that this was the purpose of this policy. I think that the purpose was not to have regular classes with introduction of new material, which totally does make sense. Could we request a clarification on this? Basically requesting confirmation that we are allowed to offer optional reviews and consultations with flexible hours on study day Fridays.

Answer #2: The study day gives students time to prepare for finals. Nonmandatory events (such as optional review times) can be scheduled during this day. Faculty cannot schedule required events (e.g., class meetings) in which students must attend or be penalized. The plan is to continue to schedule this study day every semester. It was suggested to invite Tom Donohoe to Faculty Senate to address upcoming calendars. He can also address the issue of ETSU breaks not aligning with Johnson City schools or University School.

Other Updates

- University Council approved the general education redesign. It will go to the Board of Trustees on Friday for approval.
- Senators and Provost McCorkle discussed the Academic Structure Task Force proposal. Provost McCorkle addressed a few concerns: (1) Changes will not be focused on eliminating programs or positions but about focused on better aligning our organization for ETSU's growth. (2) She does not foresee any changes in departmental autonomy. (3) It has not been discussed if this will affect the number of adjuncts. College deans make the decisions regarding the number of adjuncts.
- Their office is working on a policy regarding scheduling exams and assignments during Spring Break.

Faculty Senate Executive Committee Meeting with President Noland 02/09/2024

Question #1: We are increasingly concerned about the disruptions that have occurred / are occurring on campus, especially related to student learning, when controversial speakers and other events are held on campus. For instance, with the TPUSA Kyle Rittenhouse event that is taking place this evening, once the event was moved to the Brinkley Center (for what I have been told was security reasons), a massive effort was undertaken to move all computer lab courses taking place after 4:15pm to be moved to other computer labs on campus. This is a huge disruption of student learning as faculty and students have to meet elsewhere this evening. How many students will remember where they are supposed to go or be able to find the computer lab classroom in which they are meeting tonight? In addition, it took a ton of time and effort on the part of those having to find alternative meeting spaces for those courses. What is the solution? We understand that ETSU must allow these events to take place, but at what cost to student learning? Then there are, of course, the security concerns. We would like to have a more in depth discussion about this to try to figure out solutions to these issues when such events take place on campus.

Answer #1: ETSU is required by law to provide a space for speakers sponsored by student groups. The Kyle Rittenhouse event was sponsored by a student group (TPUSA). Therefore, ETSU was required by law to provide a space for the event on campus as well as assume the cost of security. The entire campus is considered a free speech area not just specific places on campus (like Borchuck Plaza). There are only a few places that these events can be held due to security and traffic concerns. Administration expects similar events to take place in the Brinkley Center in the future. President Noland met with student groups who recommended campus conversations in which diverse student groups sit together and talk. Senators suggested as much advance notice as possible for classes that may be affected in order to minimize the impact on student learning.

Question #2: For Dr. Noland: The traffic pattern for University School continues to be problematic. Cars are backed up on both Sherrod Dr and Gilbreath Dr onto State of Franklin. Faculty have witnessed many near collisions from moving traffic hitting these stopped vehicles on a major road. Additionally, it makes it almost impossible for ETSU faculty and staff to exit from lots 26 and 27, and students are unable to exit from the West Walnut Street lot. There has to be a better way to do this. Timed release of different grade levels? Creating a drive that goes behind the building? Faculty are increasingly concerned about this as more of us will be adjacent to Sherrod Dr when we move to Burleson Hall after renovations. This seems to be a problem we all know exists but we never address.

Answer #2: President Noland suggested that Jeremy Ross meet with Faculty Senate to discuss this topic as part of the comprehensive review happening on traffic.

Question #3: Is the university going to provide an update on the alleged suicide that occurred last week? It was covered in the JC Press but no info has been provided from the university.

Answer #3: On that day, the university was informed of the situation. They perceived no threat to campus, so no immediate announcement was made. The university is honoring the wishes of the person's loved ones to have asked that no information released.

Question #4: Please share your thoughts on the Academic Restructure Task Force final report and what your vision is moving forward based on the work that task force completed.

Answer #4: President Noland and Provost McCorkle discussed the timeline now that the Academic Restructure Task Force submitted their final report. The following timeline is provided on the task force website. The next step is for the President and Provost to provide a draft (not final) plan that will go through public comment. It was reemphasized that people will not lose jobs as a result of the restructure plan. Senators suggested that the President and Provost attend a Faculty Senate meeting to discuss the draft plan. They also suggested holding multiple town halls during different days and times of the week.

February 2024:

- The President and Provost will provide a draft plan for structural revisions to the campus community
- Public comment period

March/April 2024:

- Final, revised plan and implementation details are to be shared with the campus community
- Town Hall to discuss final plan
- The final plan is to be presented for approval by the Academic Council and University Council

May 24, 2024: Final plan presented for approval by the ETSU Board of Trustees

June 2024: Multi-phased implementation period begins

Other Updates

- The state of Tennessee is anticipating a three percent pool for salary increases.
- Brown Hall was not included in the Governor's budget. President Noland is hopeful for progress towards Brown Hall.
- On Wednesday, February 21, President Noland will be speaking on ETSU's budget in the Senate.
- Tennessee Valley Authority will be at the Brinkley Center on Wednesday for a board meeting.
- In the next week, it will be become clearer which bills should be followed that could affect ETSU.
 - o There are no bills around guns on campus.
 - There are several DEI bills (e.g., <u>HB 1376</u>) that may (not) move forward.
 - HB 2676 would give the boards of Locally Governed Institutions (instead of THEC)
 unilateral authority to approve programs. THEC will continue to function as a network of
 alignment and structure for state-level issues.